CEPANI
1969 - 2019

#140
May-June 2020

Editors in chief: Guillaume Croisant, Marijn De Ruysscher, Maarten Draye and Olivier van der Haegen

Wolters Kluwer
When you have to be right
acolad.

AGENDA

Postponed	(N/A)	CEPANI General Assembly
26 NOV 2020	(09:00 - 16:00)	CEPANI Colloquium Arbitrage en Fraude / Colloque CEPANI Arbitrage et la Fraude

REPORTS

» BENOÎT KOHL VERKOZEN ALS NIEUWE CEPANI VOORZITTER/BENOÎT KOHL ÉLU PRÉSIDENT DU CEPANI
» WORD OF THE PAST PRESIDENT
» WORDS OF THANKS
» ORAL HEARINGS IN TIMES OF COVID-19

BENOÎT KOHL ELECTED AS CEPANI PRESIDENT

BENOIT KOHL ELU PRESIDENT DU CEPANI

BENOÎT KOHL VERKOZEN TOT CEPANI VOORZITTER

Benoît KOHL
President of CEPANI

Benoît Kohl appointed as new CEPANI President

On 4 June 2020, CEPANI's Board of directors elected Benoît Kohl as president of CEPANI, the Belgian Center for Arbitration and Mediation.

Benoît Kohl is a member of the Brussels Bar and has been active for many years within CEPANI. He was co-chair of CEPANI 40, an organization for young arbitration professionals set up under the auspices of CEPANI. He further represents the Belgian Government in UNCITRAL Working Group II at the UN in relation to international arbitration and mediation.

He further has a solid track record and excellent reputation as arbitrator.

In addition, he has an extensive academic career. He is professor at the faculty of law of the University of Liège; visiting professor at the Université Paris II (Pantheon-Assas); he teaches at the HEC Management School at Liège University; and he teaches courses on construction law to candidate legal experts. His doctoral thesis received various accolades.

Finally, Benoît Kohl was president of the European Society of Construction Law and is acting co-president of the Belgian Association for Construction Law.

As president, Mr. Kohl will not be involved in (past or current) arbitral proceedings administered under CEPANI Rules. He will further not act as president in any arbitration proceedings in which his law firm is involved. In this case, the function of president will temporarily be exercised by one of vice-presidents.

Mr. Kohl takes over the presidency from **Dirk De Meulemeester**, who headed CEPANI since 2014 and will now become honorary president. Professor De Meulemeester has been the driving force behind a number of large projects, which he completed with great success. These include the creation of the Arbitration Academy and the ADR Academy; the creation of a working group for "effective case management" where he drew attention to new technologies by implementing a new online platform ("BOX") for CEPANI arbitration proceedings. He also set up the "scrutiny" process, a prior review of draft arbitral awards by the CEPANI Secretariat. At the occasion of CEPANI's 50-year anniversary, Professor De Meulemeester led a working group for the revision of the CEPANI-rules. His many travels, increased CEPANI's profile internationally.

CEPANI extends its warmest thanks to its former president/current honorary president for his invaluable contribution to the development of CEPANI and wishes Benoît Kohl the best of luck in his new role as president

Benoît Kohl verkozen tot nieuwe CEPANI Voorzitter

Op de Raad van bestuur van 4 juni 2020 werd Benoît Kohl benoemd tot Voorzitter van CEPANI, het Belgisch Centrum voor Arbitrage en Mediatie.

Benoît Kohl is lid van de Brusselse balie en is al vele jaren actief bij CEPANI. Hij was medevoorzitter van CEPANI 40, een vereniging die in de schoot van CEPANI werd opgericht voor jonge arbitrageprofessionals. Hij vertegenwoordigt ook de Belgische regering in de UNCITRAL Werkgroep II van de VN inzake internationale arbitrage en mediatie.

Hij heeft een uitstekende reputatie en een solide ervaring als arbiter.

Daarnaast heeft hij al een rijke academische carrière: hij is hoogleraar aan de rechtsfaculteit van de Universiteit van Luik, gastdocent aan de Universiteit van Parijs II (Pantheon-Assas), hij geeft les aan de HEC Management School van de Universiteit van Luik en geeft cursussen aan kandidaat-rechtsexperts op het gebied van bouwrecht. Zijn doctoraalscriptie werd bovendien bekroond met talrijke onderscheidingen.

Ten slotte was hij ook voorzitter van de Europese Vereniging voor Bouwrecht en is medevoorzitter van de Belgische Vereniging voor Bouwrecht.

Als voorzitter zal de heer Kohl in geen enkele hoedanigheid deelnemen aan (lopende of nieuwe) procedures onder het CEPANI-reglement, noch zal hij zijn voorzittersfunctie uitoefenen in een hangende of nieuwe CEPANI-procedure waarbij zijn advocatenkantoor betrokken is. In dat laatste geval wordt de functie van CEPANI-voorzitter uitgeoefend door een van de vicevoorzitters.

Hij volgt **Dirk De Meulemeester** op, die sinds 2014 aan het hoofd stond van de organisatie en nu de rol van erevoorzitter op zich neemt. Professor De Meulemeester is de bezieler geweest van vele grootschalige projecten, die hij met groot succes heeft uitgevoerd. Zo riep hij de Arbitration Academy en de ADR Academy in het leven, leidde hij een werkgroep voor 'effective case management' en vestigde hij de aandacht op nieuwe technologieën door een onlineplatform ('BOX') voor CEPANI-arbitrageprocedures te implementeren. Hij heeft ook de 'scrutiny'-procedure opgezet, zeg maar het vooronderzoek van de ontwerpuitspraak door het CEPANI-secretariaat. Ter gelegenheid van het 50-jarig bestaan van CEPANI zat hij de werkgroep voor de herziening van het CEPANI-arbitragereglement van. En dankzij zijn vele reizen heeft CEPANI een centrale rol kunnen verwerven op het internationale toneel.

CEPANI wenst haar voormalige voorzitter/huidige erevoorzitter van harte te danken voor zijn uitzonderlijke bijdrage aan de ontwikkeling van CEPANI en wenst Benoît Kohl veel succes in zijn nieuwe rol als voorzitter.

Benoît Kohl élu comme nouveau président du CEPANI

Lors du Conseil d'administration du 4 juin 2020, Benoît Kohl a été désigné Président du CEPANI, le Centre belge d'arbitrage et de médiation.

Le nouveau Président, Benoît Kohl, est membre du Barreau de Bruxelles et est actif au CEPANI depuis de nombreuses années. Il a été co-président du CEPANI 40, une association créée sous les auspices du CEPANI pour les jeunes professionnels de l'arbitrage. Il représente également le gouvernement belge au groupe de travail II de la CNDUCI (ONU) sur l'arbitrage international et la conciliation.

Il bénéficie d'une excellente réputation et d'une solide expérience en tant qu'arbitre.

En outre, il s'est distingué par une carrière académique remarquable : il est Professeur ordinaire à la Faculté de Droit de l'Université de Liège, Professeur invité à l'Université de Paris II (Panthéon-assas), il enseigne à l'Ecole de Gestion HEC Liège et il dispense des cours aux candidats experts judiciaire en droit de la construction. Sa thèse de doctorat a d'ailleurs été couronnée par de nombreuses distinctions. Il est également membre de la Commission de Réforme du Code civil belge (droit des obligations)

Enfin, il co-préside l'Association Belge du Droit de la Construction et a occupé le poste de Président de la European Society of Construction Law.

Comme Président, Me. Kohl ne participera à aucune procédure (pendante ou nouvelle) engagée sous le Règlement du CEPANI en quelque qualité que ce soit, ni n'exercera ses fonctions de Président dans toute procédure CEPANI pendante ou nouvelle dans laquelle son cabinet d'avocats est impliqué. Dans ce dernier cas, la fonction de Président du CEPANI sera exercée par l'un des Vice-Présidents du CEPANI.

Il remplace **Dirk De Meulemeester**, à la tête de l'organisation depuis 2014 et qui prend désormais le rôle de Président honoraire. Le Professeur De Meulemeester a été l'initiateur de multiples projets d'envergure, qu'il a menés avec grand succès. Pour n'en citer que quelques uns, il a créé l' « Arbitration Academy » et l' « ADR Academy », il a mené un groupe de travail « effective case management » et il a mis à l'honneur les nouvelles technologiques en développant l'usage d'une plateforme en ligne (« BOX ») pour les procédures d'arbitrage CEPANI. Il a également mis sur pied le processus du « scrutiny », à savoir l'examen préalable du projet de sentence par le Secrétariat du CEPANI. A l'occasion des 50 ans du CEPANI, il a présidé le groupe de travail de révision du Règlement d'arbitrage du CEPANI. De par ses nombreux voyages, il a permis au CEPANI d'acquérir un rôle central sur la scène internationale.

Le CEPANI remercie chaleureusement son ancien président et actuel président honoraire pour son inestimable contribution au développement du CEPANI, et souhaite bonne chance à Benoît Kohl dans ses nouvelles fonctions de président.

WORD OF THE FORMER PRESIDENT / CURRENT HONORARY PRESIDENT

MOT DU PRESIDENT HONORAIRE

WOORD VAN DE ERE VOORZITTER

Dirk DE MEULEMEESTER
Former President /
Current Honorary President of CEPANI

Dear Emma, Benoît, Cédric, Geneviève, Patrick, Eric, Niuscha, Frederiek, Michel, Pierre, Maxime, Jérémy, Kristiaan, Johan, Guy, Michelle, Geert, Thierry, Hakim, Fabienne, Michael, Herlinde, Peter, Steven, Marie, Patricia, Olivier, Andréa, Eliseo, Sebastien, Dodo, Ignace, Nathalie, Alain, Cécile, Kristof, Paul, Guillaume, Léon, Georges-Albert, Marc, Stéphanie, Frederic, Francis, Yves, Geoffroy, Sarah, Hilde, Christine, Georges, Filip, Dirk, Charlotte, Marijn, Aimery, Fernand, Ralph, Patrick, Bénédicte, Quentin, Dieter, Luc, Simon, Louis, Philippe, Jean-Marc, Jean-Michel, Bernard, Katrien, Hans, Xavier, Andrew, Carl, Maarten, Jürgen, Catherine, Werner, Fabrice, Daphné, Jean-Pierre, Vanessa, Marcel, Paul Alain, Julien, Ulrik, Koen, Inge, Huguette, Damien, Jean-François, Elias, Geert, Sophie, Steve, Dominique, Alain, Alexander, Matthew, Bruno, Guy, David, Jacques, Tom, Pascal, Vincent, Laurence, Alexandre, Iuliana, Edwin, Rafaël, Grégoire, Edward, Jeff, Jan, Maurice, Thalia, Gérard, Thierry, Louis, Claire, Maude, Amelie, Françoise, Henri-Paul, Christoph, Jozef, Rubben, Bert, Florence, Charles, Bob, José Rafael, Didier, Gautier, Gerard, Saskia, Jos, Gilles, Roger, Alexis, Lawrence, Marcus, Roel, Piotr, Arnaud, Karen, Isabelle, Leo, Flip, Denis, Maud, Raphaël, Federico, Nicolas, Roger, Tanguy, José, Stefan, Ilse, Ank, Selim, Erik, Geraldine, Marco, Jean-Luc, Karel, Daniel, Henk, Erica, Yvan, Sophie, Matthias, Piet, Alex, Robbie, Willem, Timothy, Anthony, Annet, Hans, Vera, Stéphane, Els, Sigrid, Mathieu, Bruno, Kristof, Alain, Herman, Gaetan, Albert, Joost, Dorothée, Emilio, François, Bart, Michaël, Melchior, Frank, Etienne, Robert, Eddy, Gaëtan, Lydie, Camille, Friends and Colleagues

Six years.

Most grateful to you all.

Dirk De Meulemeester

REMERCIEMENTS

DANKWOORD

WORDS OF THANKS

Emma VAN CAMPENHOUDT
Secretary General CEPANI

Dirk De Meulemeester stond sinds 2014 aan het hoofd van CEPANI. Hij geeft de fakkel nu door aan Prof. Benoît Kohl en neemt zelf de rol van erevoorzitter op zich. Het ideale moment om terug te blikken op het zesjarige presidentschap van Dirk.

Onder het voorzitterschap van Dirk heeft CEPANI op alle vlakken grote stappen voorwaarts gemaakt. Dirk is de bezieler geweest van een aantal grootschalige projecten, die hij met groot succes heeft uitgevoerd. Zoals hierboven reeds werd uiteengezet, riep hij de Arbitration Academy en de ADR Academy in het leven, leidde hij een werkgroep voor 'effective case management' die leidde tot de introductie van ('BOX'). Hij zette vervolgens de 'scrutiny'-procedure op poten, om de kwaliteit van CEPANI arbitrale uitspraken te harmoniseren en verder te verbeteren . Wij als leden van het Secretariaat hebben tevens de vruchten kunnen plukken van dit boeiend proces dat ook voor ons vele voordelen met zich meebrengt.

Orgelpunt van zijn presidentschap waren ongetwijfeld de festiviteiten voor het 50-jarig bestaan van CEPANI en de introductie van een nieuw CEPANI-Arbitragereglement vanaf 1 januari 2020.

Dirk s'est distingué par ses aptitudes à motiver et guider son équipe. Leader inspirant, ambitieux et naturel, il a créé une cohésion forte qui a permis de mener à bien les projets de taille susmentionnés.

Pensons au franc succès de la célébration des 50 ans du CEPANI. Cet événement a marqué les esprits de la communauté de l'arbitrage, tant par la qualité des interventions que par les échanges qu'il a pu susciter et le nombre de praticiens qu'il a pu rassembler.

Dirk fut également un ambassadeur et un orateur hors pair. Grâce à son charisme, sa perspicacité et son assertivité, il a toujours trouvé le ton juste en toute circonstance pour représenter le CEPANI, en Belgique ainsi qu'à l'étranger.

Nous ne le remercierons jamais assez pour sa présidence emblématique et son implication à toute épreuve.

Je voudrais partager avec vous les quelques mots que j'ai pu recueillir d'un certain nombre de ses pairs, qui mettent en lumière les aspects les plus marquants de sa personnalité. Vous constaterez qu'ils ne tarissent pas d'éloges à son égard.

Stefano Azzali, Secretary general of the Milan Chamber of Arbitration

« *Dirk has always represented, to my eyes, the "perfect" President of an arbitral institution: not only because of his deep competence, his wise balance and his contagious empathy, but also because of his elegance, his savoir faire and his look! His turtleneck sweaters are unbeatable!*
He has the physique du role of a President.
I am sure he was born "President", he was already a "President" when he was a kid, at school, at the summer camp, at law school….
As a colleague, he has perfectly interpreted the spirit of collaboration that must animate the relationship between arbitral institutions.
It has been a real pleasure, professionally and humanly, to have been acquainted with him! »

Jacomijn van Haersolte-van Hof, Director General of the London Court of Arbitration:

« *With his great drive and energy, Dirk has been instrumental in bringing "new elan" to CEPANI, extending its footprint also internationally. He has worked tirelessly and effectively to strengthen ties between CEPANI and other institutions and it has been a great pleasure to work with him. I wish Benoit well in succeeding Dirk!* »

Bernard Hanotiau, Honorary vice-president of CEPANI:

« *Dirk has totally transformed CEPANI giving the institution a new impetus , a new dynamism , a new international dimension. No one could have done better than he did. He will be remembered as a great president.* »

Gerard Meijer, President of the Netherlands Arbitration Institute (NAI):

« *As NAI president, I had the honour to closely work with Dirk Demeulemeester in his capacity as president of CEPANI. It was a real pleasure to work with Dirk in all respects. Next to Dirk's vast arbitration expertise, I would like to mention his hands-on management style, his wonderful speeches, and – not to forget – his great sense of humour. Dirk was a unique CEPANI ambassador and I would like to thank Dirk for the valuable cooperation between our institutes during his CEPANI presidency. Fortunately, the end of Dirk's presidency does not bring along a real departure. The world of arbitration is still considered relatively small. An advantage is that it will enable us to stay in touch.* »

Andrea Carlevaris, Former Secretary general of the ICC International Court of Arbitration and director of the ICC Dispute Resolution Services:

« *Dirk De Meulemeester's leadership was marked by innumerable initiatives and projects, which greatly contributed to raising CEPANI's profile as an experienced, reliable and well-organized arbitral institution. The arbitration community, not only in Belgium, owes Dirk a big thank you for his work and passion.* »

Vera Van Houtte, Former Vice-President of the ICC Court of Arbitration, CEPANI Board member

« *Dirk has invested a tremendous amount of time and energy in the further expansion of CEPANI. During the six years of his presidency, he has worked steadily on the internal strengthening of CEPANI's structures and the further enhancement of efficient and digitalized case management. Simultaneously, he has successfully strived for CEPANI's presence on the international arbitration scene.*
Dirk is a polymath: some of his other talents were visible when he was the gracious host of the festivities for the 50th anniversary of CEPANI in the Fall of 2019 and, a few months earlier, the much applauded guest speaker at the 70th anniversary of the NAI where he presented a most original and witty "Belgian view" on the Dutch sister organisation. »

Olivier Caprasse, Belgian member of the ICC Court of Arbitration, CEPANI Board member

« *Dirk has been an amazing President of the CEPANI: professional, extremely efficient, diplomatic, charismatic, he did more than promoting practice of arbitration, he really inspired passion around it. Knowing Benoît, his incredible energy and his perfect combination of academic works and private practice, I am certain and happy that once again CEPANI will be in good hands.* »

On a more personal note I seize the opportunity to express how much I have appreciated working with Dirk. It was a truly rewarding and challenging experience. Quite like my very fruitful collaboration with Guy Keutgen, I had the chance to work with Dirk for 6 years and to be appointed Secretary General of CEPANI under his presidency.

His legendary drive, his willingness to always go further, to get to the bottom of things, his credo "more is better" left a deep impression on me and allowed us to reach new heights.

I thank him for the trust he has placed in me, for the solid training I continued to benefit from and for all his judicious and valuable advice, which I will not cease to use on a personal level and for CEPANI.

Finally, I very happily welcome Benoît as new president and look forward to working together with him. Long live CEPANI, arbitration and many more successful collaborations to come.

ORAL HEARINGS IN TIMES OF COVID-19

FLEXIBILITY FIRST!

_____

Organising oral hearings in arbitration proceedings can be a real challenge in times of Covid-19. Even now that restrictions are getting less tight, there are still numerous challenges when organising such hearings. However, parties and arbitrators should not get discouraged and explore the different options they have to organise hearings, in full respect of everyone's right to be heard. 10 tips & tricks.

1. Do not automatically postpone – seriously explore the option of virtual hearings

Although the first reaction of parties and arbitrators could be to postpone oral hearings until a later time "when the situation has normalised" so that a physical hearing can be organised, it cannot be predicted at this time when things will normalise. Virtual hearings are in most cases a true alternative to in-person hearings. To avoid wasting valuable time, it is thus advisable that parties and arbitrators do their utmost best to organise oral hearings also in the current situation, if necessary remotely.

2. Be creative

Hearings do not necessarily need to be either fully physical or fully virtual. Many alternatives are possible to suit the demands of the parties and meet restrictions like travel bans, limited hearing room capacities, quarantines, etc.

For example, the tribunal, claimant and respondent could each come together physically at separate locations, but connected to each other in a virtual way. Another example could be that the tribunal and attorneys gather in one room, but party representatives, experts and witnesses are heard via videoconferencing.

The most relevant criterion should be to ensure equal treatment between parties when finding such solution and ensure that each party is given the opportunity to present its case.

3. Create a professional and functional pleading environment

When you will have to plead in a virtual way, give the proper attention to the environment in which you will plead. Do you prefer to sit or stand? How is your camera aimed? Where can you put your notes and exhibits? Does the microphone work from the place where you are going to present?

Many offices are these days equipped with videoconferencing facilities, but not all are suitable to plead and convince an arbitral tribunal. Give the proper attention to the room you are going to plead from and make sure it suits your needs, and not only from a purely technical perspective but also from the angle of oral advocacy.

4. Presentation of exhibits

Although in many situations you will have provided the arbitral tribunal with paper copies of your bundle of exhibits, you may still want to show a specific exhibit to the tribunal at the hearing. Luckily, there is no need to waive paper copies in front of the camera. Most videoconferencing software allows sharing your screen or showing documents while talking. In this way, you can make sure the tribunal is looking at exactly the document and page you want. Make sure you are familiar with these options and tools and test these beforehand, in order to ensure a smooth transition during the hearing.

5. Cross-examination of witnesses

In many arbitrations, parties rely on witnesses, either fact or expert witnesses. Typically, some of those witnesses will be heard during the oral hearing, often during a short direct hearing, followed by a more extensive cross-examination. Cross-examining witnesses in a virtual hearing poses some challenges and requires due preparation, e.g. to make sure that the witness can efficiently be taken to exhibits (see 4). At the same time, there may also be certain advantages with it, as the cross-examiner will be seeing the face of the witness in close-up, seeing every reaction on his or her questions. The witness will not be able to look for comfort with other people in the room.

6. Expert witness conferencing

One method which can be organized in arbitration is confronting the different expert witnesses of the parties into one room to establish who has the most convincing position and what the real differences in position are. Such witness conferencing can also be organized in the framework of a virtual hearing, as long as the tribunal sets out clear rules on how the conferencing will take place.

7. Detailed procedural rules

Virtual hearings in whatever format they are being organized, require a more detailed set of rules on how the hearing is going to take place. It also requires all participants to be more disciplined (including muting themselves when others are speaking). The arbitral tribunal may want to make sure sufficiently detailed rules are included in a procedural order before the hearing takes place, to avoid that problems or issues need to be resolved during the hearing, eating away valuable hearing time.

8. Sufficient breaks

Keeping the attention span of the tribunal is a challenge in any setting, but especially in a virtual hearing. An often-heard feedback on virtual hearings is that it is more intensive and tiresome than regular physical hearings. Although this will probably depend from person to person, it seems very important to limit the hearing time per day and provide sufficient breaks between virtual sessions, so that all participants can stay focused throughout the entire virtual hearing day.

9. Testing

How embarrassing would it be to be fully prepared for oral hearings and then realizing that you cannot find the button to turn on the microphone in your meeting room? A golden rule is therefore to make sure you are familiar with the software and equipment well before the hearing date, and on the day itself, start up everything well in advance. Having IT support at hand is probably a wise choice as well. A well-prepared arbitral tribunal will want to organize a test-run some days before the actual hearing, to make sure all systems work fine for all participants. From the counsel perspective, it could be wise to agree and test how you are going to cooperate within a team as

this may have to be organised in a different way (e.g. exchanging text messages to the person pleading).

10. Keep arbitration as a preferred solution to solve business disputes

Arbitration has always been promoted as an efficient and flexible method of dispute resolution for business disputes. The Covid-19 crisis provides the perfect background to bring this further into practice. Now is indeed the time that arbitration practitioners can show to their clients how arbitration is not being hindered by the Covid-19 restrictions and continues being an efficient dispute resolution mechanism. While everyone will need to adapt to some extent and while obviously physical hearings bring along certain advantages like off-the record conversations in the hallway and useful pre- or post hearing dinners between arbitrators, this is the time for all practitioners to show that arbitration, more than court proceedings, can easily adapt to unexpected situations.

NEWS

» **HOW TO REACH THE CEPANI SECRETARIAT DURING THE COVID-19 CRISIS**

The CEPANI Secretariat is fully operational, managing its services remotely.

We therefore favor exclusive electronic and phone communication. If necessary, paper copies can always be deposited at the reception desk of the VBO/FEB, rue Ravenstein 4, 1000 Brussels.

CEPANI stands ready to assist to the best of our ability, and welcome parties and tribunals to reach out and contact us if an issue or question arises.

» **CONTACTER LE SECRETARIAT DU CEPANI DURANT LA CRISE DU COVID-19**

Le Secretariat du CEPANI assure bien entendu la continuité du travail à bureaux fermés.

Nous privilégions dès lors l'échange exclusivement électronique et téléphonique. Le cas échéant, les copies papier pourront toujours être déposées à la réception de la FEB, rue Ravenstein 4, 1000 Bruxelles.

Le CEPANI est disponible et se tient prêt à vous aider au mieux. Nous invitons les parties et arbitres à nous contacter en cas de souci. Nous nous efforcerons de vous assister et de vous informer des différentes possibilités.

» **HET CEPANI SECRETARIAAT BEREIKEN TIJDENS DE COVID-19 CRISIS**

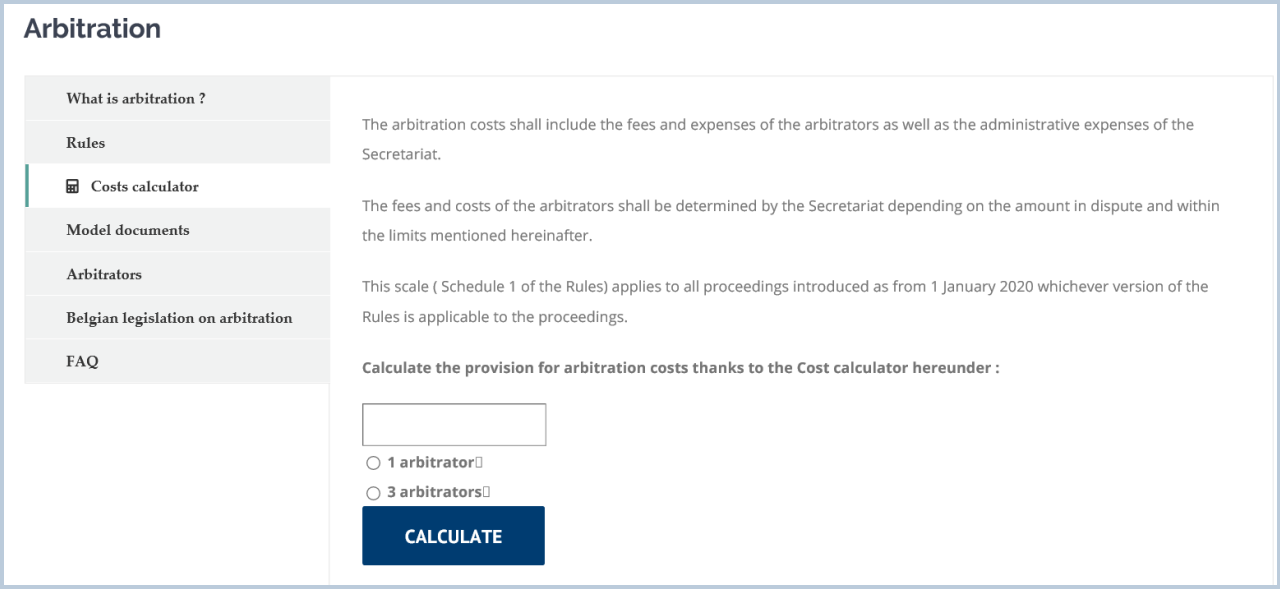
Het Secretariaat van CEPANI garandeert de continuïteit van haar werkzaamheden achter gesloten deuren.

Wij geven derhalve de voorkeur aan uitsluitend elektronische en telefonische communicatie. Indien nodig, kunnen papieren exemplaren nog steeds worden achtergelaten bij de receptie van het VBO, Ravensteinstraat 4, 1000 Brussel.

CEPANI staat klaar om zo goed mogelijk te helpen en nodigt partijen en scheidsgerechten uit om met ons contact op te nemen in het geval zich een probleem voordoet of indien er vragen zijn.

» **COSTS CALCULATOR NOW ONLINE**

CEPANI now offers on its website a user-friendly costs calculator for CEPANI arbitrations, on the basis of the value of the claim and the number of arbitrators to be appointed.



VARIA

» CEPANI recommends the webinar on Competition and Arbitration organised by the Brussels School of Competition on **19 June 2020 at 2PM**. Speakers are Olivier Caprasse, Françoise Lefèvre and Xavier Taton. More information can be found here. Registration via info@bsc.brussels

» The Paris arbitration week will be held virtually between 6 and 10 July 2020

Responsible publisher: B. Kohl